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NOTICE OF MEETING

CABINET

will meet on



THURSDAY, 26TH OCTOBER, 2017

At 7.30 pm

in the

COUNCIL CHAMBER - GUILDHALL, WINDSOR,

TO: MEMBERS OF CABINET

COUNCILLORS SIMON DUDLEY (CHAIRMAN)

DAVID COPPINGER, (PLANNING & HEALTH INCLUDING SUSTAINABILITY) (VICE-CHAIRMAN)

PHILLIP BICKNELL, (HIGHWAYS, TRANSPORT & WINDSOR)

CARWYN COX. (ENVIRONMENTAL SERVICES INCLUDING PARKING)

NATASHA AIREY, (CHILDREN'S SERVICES)

MJ SAUNDERS, (FINANCE)

SAMANTHA RAYNER, (CULTURE & COMMUNITIES INCLUDING RESIDENT AND BUSINESS SERVICES)

JACK RANKIN, (ECONOMIC DEVELOPMENT, PROPERTY & DEPUTY FINANCE) DAVID EVANS, (MAIDENHEAD REGENERATION AND MAIDENHEAD INCLUDING SCHOOL IMPROVEMENT)

STUART CARROLL, (ADULT SERVICES, PUBLIC HEALTH AND COMMUNICATIONS)

PRINCIPAL MEMBERS ALSO ATTENDING: COUNCILLORS CHRISTINE BATESON (NEIGHBOURHOOD PLANNING AND ASCOT & SUNNINGS), LISA TARGOWSKA (HR, LEGAL & IT), DAVID HILTON (ASCOT REGENERATION) AND ROSS MCWILLIAMS (HOUSING AND COMMUNICATIONS)

DEPUTY LEAD MEMBERS: Malcolm Alexander (Streetcare and Windsor & Eton), Hari Sharma (Bus Champion), Marius Gilmore (Business Development and Partnerships), Mike Airey (Planning Performance), John Bowden (Aviation and Heathrow Airport), Phillip Love (Maidenhead Regeneration and Maidenhead)

Karen Shepherd - Democratic Services Manager - Issued: Wednesday, 18 October 2017

Members of the Press and Public are welcome to attend Part I of this meeting. The agenda is available on the Council's web site at www.rbwm.gov.uk or contact the Panel Administrator **Karen Shepherd** 01628 796529

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<u>AGENDA</u>

<u>PART I</u>

<u>ITEM</u>	SUBJECT	<u>PAGE</u> <u>NO</u>
1.	APOLOGIES FOR ABSENCE	
	To receive any apologies for absence	
2.	DECLARATIONS OF INTEREST	7 - 8
	To receive any declarations of interest	
3.	MINUTES	9 - 24
	To consider the Part I minutes of the meeting held on 28 September 2017.	
	To note the Part I minutes of the meeting of the Cabinet Regeneration Sub Committee held on 26 September 2017	
	To note the Part I minutes of the meeting of the Cabinet Local Authority Governors Appointments Sub Committee held on 5 October 2017	
4.	<u>APPOINTMENTS</u>	
5.	FORWARD PLAN	25 - 34
	To consider the Forward Plan for the period November 2017 – February 2018	
6.	CABINET MEMBERS' REPORTS	
	Children's Services	
	i. Windsor Middle School Expansion	35 - 44
	<u>Finance</u>	
	ii. Financial Update	45 - 60
7.	LOCAL GOVERNMENT ACT 1972 - EXCLUSION OF THE PUBLIC	
	To consider passing the following resolution:-	
	"That under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the remainder of the meeting whilst discussion takes place on item 8 on the grounds that it involves the likely disclosure of exempt information as defined in Paragraphs 1-7 of part I of Schedule 12A of the Act"	

<u>PART II</u>

<u>ITEM</u>	SUBJECT	PAGE NO
8.	MINUTES	61 - 66
	To consider the Part II minutes of the meeting held on 28 September 2017.	
	To note the Part II minutes of the meeting of the Cabinet Regeneration Sub Committee held on 26 September 2017	
	To note the Part II minutes of the meeting of the Cabinet Local Authority Governors Appointments Sub Committee held on 5 October 2017	
	(Not for publication by virtue of Paragraph 1, 3 of Part 1 of Schedule 12A of the Local Government Act 1972)	
	Details of representations received on reports listed above for discussion in the Private Meeting:	
	None received	



Agenda Item 2

MEMBERS' GUIDE TO DECLARING INTERESTS IN MEETINGS

Disclosure at Meetings

If a Member has not disclosed an interest in their Register of Interests, they **must make** the declaration of interest at the beginning of the meeting, or as soon as they are aware that they have a DPI or Prejudicial Interest. If a Member has already disclosed the interest in their Register of Interests they are still required to disclose this in the meeting if it relates to the matter being discussed.

A member with a DPI or Prejudicial Interest may make representations at the start of the item but must not take part in the discussion or vote at a meeting. The speaking time allocated for Members to make representations is at the discretion of the Chairman of the meeting. In order to avoid any accusations of taking part in the discussion or vote, after speaking, Members should move away from the panel table to a public area or, if they wish, leave the room. If the interest declared has not been entered on to a Members' Register of Interests, they must notify the Monitoring Officer in writing within the next 28 days following the meeting.

Disclosable Pecuniary Interests (DPIs) (relating to the Member or their partner) include:

- Any employment, office, trade, profession or vocation carried on for profit or gain.
- Any payment or provision of any other financial benefit made in respect of any expenses occurred in carrying out member duties or election expenses.
- Any contract under which goods and services are to be provided/works to be executed which has not been fully discharged.
- Any beneficial interest in land within the area of the relevant authority.
- Any licence to occupy land in the area of the relevant authority for a month or longer.
- Any tenancy where the landlord is the relevant authority, and the tenant is a body in which the relevant person has a beneficial interest.
- Any beneficial interest in securities of a body where:
 - a) that body has a piece of business or land in the area of the relevant authority, and
 - b) either (i) the total nominal value of the securities exceeds £25,000 or one hundredth of the total issued share capital of that body \underline{or} (ii) the total nominal value of the shares of any one class belonging to the relevant person exceeds one hundredth of the total issued share capital of that class.

Any Member who is unsure if their interest falls within any of the above legal definitions should seek advice from the Monitoring Officer in advance of the meeting.

A Member with a DPI should state in the meeting: 'I declare a Disclosable Pecuniary Interest in item x because xxx. As soon as we come to that item, I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'

Or, if making representations on the item: 'I declare a Disclosable Pecuniary Interest in item x because xxx. As soon as we come to that item, I will make representations, then I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'

Prejudicial Interests

Any interest which a reasonable, fair minded and informed member of the public would reasonably believe is so significant that it harms or impairs the Member's ability to judge the public interest in the item, i.e. a Member's decision making is influenced by their interest so that they are not able to impartially consider relevant issues.

A Member with a Prejudicial interest should state in the meeting: 'I declare a Prejudicial Interest in item x because xxx. As soon as we come to that item, I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'

Or, if making representations in the item: 'I declare a Prejudicial Interest in item x because xxx. As soon as we come to that item, I will make representations, then I will leave the room/ move to the public area for the entire duration of the discussion and not take part in the vote.'

Personal interests

Any other connection or association which a member of the public may reasonably think may influence a Member when making a decision on council matters.

Members with a Personal Interest should state at the meeting: 'I wish to declare a Personal Interest in item x because xxx'. As this is a Personal Interest only, I will take part in the discussion and vote on the matter.

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Agenda Item 3

CABINET

THURSDAY, 28 SEPTEMBER 2017

PRESENT: Councillors Simon Dudley (Chairman), David Coppinger (Vice-Chairman), Carwyn Cox, Derek Wilson, MJ Saunders, Samantha Rayner, Jack Rankin and David Evans

Principal and Deputy Lead Members also in attendance: Christine Bateson, Lisa Targowska, Stuart Carroll, David Hilton, Ross McWilliams and Marius Gilmore

Officers: Alison Alexander, Rob Stubbs, Louisa Dean, Mary Kilner, Russell O'Keefe, Karen Shepherd, Andy Jeffs and Kevin McDaniel

APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors N. Airey and Bicknell.

DECLARATIONS OF INTEREST

Councillor S. Rayner commented that her family were farmers and had a long association with BCA. The Rayner farms currently had two apprentices from BCA. Her daughter had recently started a young farmers association in conjunction with BCA.

MINUTES

RESOLVED UNANIMOUSLY: That:

- i) The Part I minutes of the meeting held on 24 August 2017 be approved.
- ii) The Part I minutes of the meeting of the Cabinet Regeneration Sub Committee held on 5 September 2017 be noted.

APPOINTMENTS

The Chairman announced that, following feedback from the recent LGA Peer Review, the council would be strengthening its economic development resources with the appointment of a new Business Development Partnerships Manager. Members noted that Councillor Gilmore was also to be appointed Deputy Lead Member for Business Development and Partnerships.

QUESTIONS FROM BCA STUDENTS

Cabinet received questions from pupils of Berkshire College of Agriculture (BCA).

Niamh Bulbeck asked the following question: There is going to be a new hospice built by Bray Lake which is a level 3 flood plane. How did the environment sector allow this to be developed? I live across from the site and it floods every year.

The Lead Member for Planning explained that planning permission had been granted for the relocation and expansion of the Thames Hospice, currently based in Windsor, together with the amalgamation with the Paul Bevan Hospice which was at the Heatherwood site in Ascot. The site was located on land south of Bray Lake, the

wider site was one of the sites identified in the emerging Borough Local Plan (BLP) for housing and specialist housing. The Hospice fell into the specialist housing bracket.

Flood zones were shown on the Strategic Flood Risk Assessment maps. In Flood Zone 1, 2 and 3A residential development can be permitted; in zone 3A it had to pass some technical tests to show that there was not another suitable site available and that a safe means of escape in the event of a flood was possible. This had been done through a Flood Risk Assessment.

The site was actually located in flood zones 1, 2 and 3. None of the building would be located in flood zone 3, it was mostly located in flood zone 2. The building had been designed to be flood resilient and the floor levels had been set to reduce the risk of the actual building itself flooding. An escape route had also been identified through the flood zone. Given the vulnerability of the users the applicant was expected to devise a Flood Management Plan. The Council was satisfied that this would ensure that no one was put in danger from flooding.

In addition to flooding the application showed that drainage would be dealt with on site through a sustainable drainage system. Some water would be discharged into the lake however parts of the site had been designed to be floodable during a flood event.

By way of a supplementary question, Niamh Bulbeck stated that the plans showed floodwater would be drained back into Bray Lake. However this flooded so how could it be planned to drain back into the lake?

The Lead Member for Planning agreed to provide Ms Bulbeck with a written response to her supplementary question. He was sure that the issue would have been taken into account by the Flood Risk Assessment.

Niamh Bulbeck asked the following question: In the next few years my friends and I might be looking into moving out of our family homes and into houses or apartments of our own however this isn't possible with houses being the prices they are. Is there any way of making houses and apartments move affordable to young people to buy or to rent?

The Deputy Lead Member for Policy and Affordable Housing commented that this was one of the biggest conundrums faced by local authorities, who needed to be imaginative and innovative in terms of the products provided in response. At present any development of more than 15 units was required to provide 30% affordable housing; this would be down to 10 units in the Borough Local Plan. When considering what was 'affordable' it was important to think about different products (such as Shared Ownership) rather than simply a reduction in rent or land value. Surrey was currently building a lot of affordable homes and it was possible to purchase a property valued at £420,000 with a 25% share of £105,000.

The Secretary of State was undertaking a review of social housing, in the wake of the Grenfell disaster. In the 1950s the government was building 2 million homes per annum, however vested interests in the market had significantly slowed this rate over the years. With the Joint Venture and BLP the council was demonstrating it was fully committed to do all in its powers to generate the building of affordable homes. Once the Local Plan was adopted, the council's housing and planning teams would work together to produce a supplementary planning document which would set out the mix

between ownership and rent to buy. When affordable homes were delivered as part of a planning permission, the council entered into an agreement with the developer which set the number of affordable homes, the mix, and the tenures. Usually the council would also seek an agreement which enabled residents in this Borough to have first call on those properties.

By way of a supplementary question, Niamh Bulbeck asked how the loopholes used by developers to avoid including affordable housing could be closed?

The Chairman responded that the council's planning policy was to require 30% but developers often cited viability issues. The large Boulters Lock development in his ward was one example, and this had unfortunately been approved by the Inspector witout affordable housing. Where private markets were broken, the state had to intervene. This would happen over the next few years, with the state becoming the enabler for house building.

Christine Gray asked the following question: The agriculture industry is facing a large and growing skilled labour shortage. How will the Royal Borough of Windsor and Maidenhead ensure that the agriculture is properly portrayed in local schools as a professional STEM subject area, with career opportunities at all levels?

The Lead Member for School Improvement explained that he had grown up on a smallholding in Wales. His brother had attended an agricultural college, which had enabled him to grow the smallholding and become an entrepreneur. The courses on offer at BCA were interesting and full of opportunity; it was unlikely that a robot would be able to do such jobs in the future. The council needed to get the message across about the importance of STEM subjects. When the borough met with teachers to discuss the curriculum, it needed to be more proactive about the opportunities available.

Christine Gray asked the following question, on behalf of Luke Boughey: Brexit looks set to substantially change the support provided to farmers in the UK. What support is the Royal Borough of Windsor and Maidenhead providing to help local businesses adapt and prepare for the unknown changes ahead?

The Lead Member for Economic Development, Property and Deputy Finance explained that leaving the EU had introduced uncertainty into the economy. This was of course outside the council control however he had been pleased to hear there had been some progress in Brexit discussions in recent days. The council could take action locally in two areas: communication and infrastructure. In terms of communication, it had already been announced that the council was planning to invest in its economic development resources. The council interacted with parishes in a number of forums, many of whom were more closely linked to the rural parishes than those at the Town Hall. At a recent event at Rinders Farm members of the Rural Forum commented that the discussions at the Forum were valued, but did not always run through to council policy. In terms of infrastructure, he was the council representative on the Thames Valley Local Enterprise Partnership (LEP), which was investing in Superfast Broadband and the Solutions Lab.

Maggie Walker asked the following question: One of your manifesto commitments is to: 'Support the rural economy and agriculture by adopting policies that have worked elsewhere'. Apart from Superfast Broadband, what policies are you adopting?

The Principal Member for Neighbourhood Planning, Ascot & the Sunnings responded that the ongoing support the Royal Borough provided for local Farmers Markets provided opportunities to local farmers and businesses to access a direct marketplace of local people and visitors. The council would continue to work in partnership with the Local Enterprise Partnership to actively seek to secure additional project funding which could support initiatives such as Enterprise Hubs. This would help start-up and emerging businesses and seek to link these with the wider programme of regeneration the Borough had embarked upon.

Sean Keating-Bell asked the following question, on behalf of Claire Hutchinson: As a volunteer youth worker, I am concerned that not enough of my peers appreciate the value of building up their experience and enhancing their CV. How can you encourage more young people to get involved in volunteering?

The Lead Member for Culture and Communities commented that employers looked for more than just a good academic record: they wanted to see wider interest, commitment and collaboration. Many young people in the Borough were on programmes like the Duke of Edinburgh's award which combined volunteering commitments with personal skill development. The council did encourage volunteering through its youth services, with over half of the sessions being supported by volunteers. Youth services would be happy to visit any local sixth form or college to explain how young people could take part and she would ask the Director of Children's Services to write out to Ms May and other leaders. Through the partner organisation 'WAM Get Involved' the council had access to 5000 volunteers, which added £16m in added value to the borough. There were currently 305 separate volunteering opportunities offered by a range of local organisations.

By way of a supplementary question, Sean Keating-Bell commented that one reason young people did not take up volunteering was because finance was often a big issue, particularly for overseas volunteering. Were there any plans to lower the costs?

The Lead Member for Culture and Communities commented that the council did not set the costs for such schemes, however there were a number of trusts supported by the council that offered grants for such programmes. The Lead Member for Maidenhead Regeneration and Maidenhead highlighted such a fund for those living in the Waltham St Lawrence and Shurlock Row area.

Stuart Kerr asked the following question: There seems to have been a reduction in facilities for young people in the area in recent years which has a negative affect on 'anti-social' behaviour. How can we tackle this problem?

The Lead Member for Environmental Services explained that the council continued to invest in youth clubs with services for 8 to 18 year olds delivered in Pinkneys Green, Larchfield, Marlow Road as well as centres in Ascot and Windsor. These services were open to all, including three nights a week in Maidenhead town centre. In addition to youth services there were facilities for 'turn up and play' in leisure centres at Cox Green, Furze Platt, Magnet and soon the Braywick Leisure Centre. These centres offered facilities for aerobics, Zumba, Spinning, badminton, squash, table tennis, football, basketball, swimming, gym workouts, spa relaxation, Pilates, yoga, and much more.

In addition to council provided services there were many sports clubs that welcomed young people of all abilities, to take part in a broad range of sports, both indoor and

outdoor, including rowing, Tae Kwon Do, football, rugby, athletics, Park Run, cricket, hockey, swimming and roller disco. The council's sports development team offered targeted support for clubs to recruit new members and ran two events a year called 'Fit for Life' weeks where free sessions were offered to local residents by local sports clubs. From 2-8 October 2017 it was running a "Girls get Going" set of activities. Finally of course, the borough was well served with parks and green spaces.

The council did not have evidence of an increase in anti social behaviour, however if young people were concerned and there was a perception of a problem, the council needed to know. Young people could raise any issues with Community Wardens, so the council could work with the community to address any underlying issues.

The Chairman invited the young people present to write to the Cabinet with suggestions about what could be included in the town centre as it was being redeveloped.

Adam Robinson asked the following question: There isn't much to do for young people in the Maidenhead area. How will the proposed relocation of the Magnet Leisure Centre to Braywick Park help and what else can be done to keep young people occupied?

The Lead Member for Culture and Communities explained that the new Braywick Leisure Centre would allow the whole Braywick site to become more of a sports and leisure hub including the rugby club, the athletics club, SportsAble and more all alongside the new state of the art leisure centre. The Leisure Centre would also provide a better 'clubhouse area' for clubs using Braywick. The pool area was designed for all ages including a competition pool. The event hall would be available for drama and music. Outdoor courts would be available for football and netball. Film showings would be possible in the sports hall. The outdoor piazza could hold concerts. The Lead Member requested young people to tell the council what other facilities they would like.

FORWARD PLAN

Cabinet considered the contents of the Forward Plan for the next four months and noted the changes that had been made to the plan since the last meeting. In addition it was noted that:

- The item 'SEND statement of Action Update' would be presented to Cabinet in November 2017.
- The item '2018/19 Budget Preparation,' currently listed for October 2017, would be deferred to November 2017.
- The item 'Maidenhead Golf Club' would be presented to Cabinet Regeneration Sub Committee on 30 October 2017.

CABINET MEMBERS' REPORTS

A) COUNCIL MANIFESTO TRACKER

Members considered progress against the administration's 137 manifesto commitments. The Chairman explained that following feedback from the LGA Peer

Review that the report was a political one, this would be the last time the report would be presented to Cabinet. However, monitoring and review would continue to ensure services to residents were improved and enhanced.

The Deputy Lead Member for Manifesto Delivery highlighted that 41% of commitments were met, with a further 57% on target. Since the last report a further 29 targets had been met. Members noted the actions proposed to deal with the three commitments were either just short or not met, as detailed in table 2 of the report. He thanked officers for their meticulous work in preparing the report.

The Director of Children's Services commented that the approach of local advertising for foster carers had brought a number of families to the door. Feedback was that foster carers needed more support when children were in crisis. Support was now provided with on-call officers until midnight Monday-Friday and at weekends. Two more families were expected to be approved by the end of the year. In relation to the attainment gap, he explained that progress would be shown by the results from the summer 2017 examinations, which would not come out in standardised form until the new year. Indications for Key Stage 1 and Early Years was for an improvement for disadvantaged pupils greater than for all pupils.

RESOLVED UNANIMOUSLY: That Cabinet:

i) Notes the progress in delivering the manifesto commitments.

B) UPDATE ON POOL CARS AND ELECTRIC VEHICLE CHARGING POINTS

Members considered recommendations in relation to the pool cars leased by the Royal Borough and Electric Vehicle Charging points.

The Lead Member for Adult Services explained that the council currently had a fleet of 13 petrol Minis. The proposal was to move to electric or hybrid vehicles without losing the benefit of keyless access. During the next year BMW had confirmed more vehicles would offer this benefit. The proposal was to equip the fleet with up to 10 vehicles which took into account the new delivery model in the council. In addition, officers would be encouraged to use the new cars; this would be moved forward with HR. Officers would work with ward members and residents on identifying locations for charging points.

The Lead Member referred Cabinet to the comments from the Overview an Scrutiny Panels. In relation to the request for a further cost/benefit analysis, he explained this would not be necessary as a third party would be running the scheme on behalf of the council. He explained that whilst it may not have been widely publicised, the council's pool car scheme had been open to Members for some time.

The Principal Member for HR, Legal and IT commented that as Chairman of the Employment Panel, she was supportive of the proposals to ensure staff used the pool cars. It was confirmed that the car club would ultimately be based in the Broadway car park following the redevelopment. It was noted that residents were able to pay for charging electric vehicles via a key-in code which was then charged centrally. The Chairman referred to a useful app called Podpoint. A fast charger could charge a vehicle in 30-40 minutes whereas a slow charger could take some hours. This was one of the issues for discussion with Members and residents. The new leisure centre would include 6 charging points, with the capacity for 200 more.

The Lead Member for Maidenhead Regeneration and Maidenhead commented that the report went to three Overview and Scrutiny Panels; there was a need to modernise the system. The Chairman commented that this would be addressed as part of the Boundary Review for May 2019.

The Deputy Lead Member for Ascot Regeneration commented that the announcement that Dyson was to enter the electric car market demonstrated the direction of travel in the market It was noted that an electric charging point could cost up to £850 to install in a home, although government grants were available. It was suggested that the inclusion of charging points in all new homes built as part of the Joint Venture could be required.

RECOMMENDATION: That Cabinet notes the report and:

- i) Delegates authority to the Executive Director in conjunction with the Lead Member for Adult Services, Health and Sustainability, and the Deputy Leader of the Council and the Lead Member for Highways and Transport to:
 - a. procure a new electric / hybrid pool car fleet of up to 10 cars
 - b. recommend to Employment Panel that new travel policies seeking to increase pool car use are adopted and embedded
 - c. identify a partner and develop a 'pilot' car club scheme
 - d. develop an on-street electric vehicle charging programme; consult with Ward Members; seek grant funding; procure a supplier and install

C) HOMELESSNESS STRATEGY 2017-2022

Members considered the council's Homelessness Strategy under the Homelessness Act 2002 which must be reviewed and refreshed every five years. The Deputy Lead Member commented that the Homelessness Reduction Act focussed on prevention rather than crisis management. The council provided temporary accommodation at a number of locations including John West House. The in-house team was working with various charities such as the CAB to provide other services such as debt management.

The strategy was the first of three stages, which included the completion of the BLP and the production of an SPD on Affordable Housing. The overall ambition was to provide opportunities for all to have a home of their own and home ownership for those that wanted it. As a member of the Housing Association he was aware that one of the biggest problems was the lack of affordable rented properties. The inclusion of a 30% requirement for affordable housing in the BLP would open up opportunities to expand social housing. This would feed into stopping homelessness.

The Deputy Lead Member for Ascot Regeneration highlighted that the strategy offered opportunities to build relationships with landlords and increase the availability of affordable private rented accommodation. Members of the Planning and Housing Overview and Scrutiny Panel had been sceptical about the delivery of 30% affordable housing. Based on past delivery this was understandable. However the emerging BLP

would dramatically change the development landscape. It would be important to ensure robustness on the issues of affordability and viability.

The Lead Member for Culture and Communities thanked the Head of Customer Services and her team who worked to prevent people from becoming homeless. The Chairman requested that the deposit loan scheme for rented accommodation be more prominently advertised on the borough website.

The Chairman requested that the Forward Plan be amended so that the report 'Options for Community Land Trust' was listed in the name of himself and the Deputy Lead Member for Policy and Affordable Housing.

The Lead Member for Finance commented that in such ab affluent borough homelessness could be seen as a minor or modest issue. However it was often said that a civilised society was judged on the way it looked after the most vulnerable. The council's determination to ensure homelessness remained a priority was to it's credit.

RESOLVED UNANIMOUSLY: That Cabinet notes the report and:

i) Approves the Homelessness Strategy 2017-2022 for publication.

D) FINANCIAL UPDATE

Members considered the latest financial update. The Lead Member explained that during the course of recent months the council had experienced a number of challenges largely driven by increases in demand and volume of the needs of some of the most needy residents, that had exceeded budgeted expectations. Across a number of issues the £2.5m buffer built into the budget had been largely eaten up. It had therefore been essential for Lead Members and lead officers to carefully evaluate the situation and seek to ensure all opportunities for savings or favourable revisions of forecast costs were identified. This had resulted in an impressive expectation against a demanding budget, that a balanced position would be reached at year end without the need to utilise any of the buffer.

The Lead Member explained that prior to the transfer to Achieving for Children (AfC), the council would have funded working capital requirements. The second recommendation reflected the need to transfer this facility to AfC. The maximum was set at £11.7m but in reality the maximum use so far had been £3.5m. In relation to the third recommendation, the Lead Member explained that following the finalisation of relevant government grants in education, officers and Lead Members were satisfied that although funding had reduced, there was no anticipated reduction in the quality or quantum of additional facilities or services required.

The Lead Member for Adult Services highlighted that the £1m saving identified in his area was relatively small given the entire budget for the service. A number of windfalls had occurred. He highlighted two elements:

- Increased client contributions being received from older people £382,000
- A provision was made for a high cost ordinary residence case which was only partially required following settlement, releasing £213,000

The Chairman commented that his father-in-law had recently died and the house had been sold as his mother-in-law was in a nursing home in the borough. He had felt that

the council officers who had dealt with the care funding situation for his mother-in-law had not sufficiently understood the implications for funding, despite it being a common situation. The Managing Director commented that the situation was increasingly common and had led to an increase in client contributions. There had been a number of learning points for the borough including the need to probe and question on the eligibility to claim.

The Chairman highlighted the excellent work undertaken on CCTV and civil enforcement, which had led to some in-year pressures as the predicted savings were therefore not going to materialise. It was the right thing to have done to pause on the saving to enable the review to take place and he congratulated the Lead Member.

RESOLVED UNANIMOUSLY: That Cabinet:

- i) Notes the Council's projected outturn position for 2017-18 and mitigating actions to address service pressures.
- ii) Adds Achieving for Children (AfC) to the Council's lending list with a maximum limit of £11,700,000 for a revolving credit facility in accordance with the contract with AfC as detailed in paragraph 4.31.
- iii) Approves the changes to the Children's capital programme as detailed in paragraph 4.36.

LOCAL GOVERNMENT ACT 1972 - EXCLUSION OF THE PUBLIC

RESOLVED UNANIMOUSLY: That under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the remainder of the meeting whilst discussion took place on item 8 on the grounds that it involves the likely disclosure of exempt information as defined in Paragraphs 1-7 of part I of Schedule 12A of the Act.

The meeting, which began at 6.30 pm, finished	ed at 8.05 pm
	CHAIRMAN
	DATE



CABINET REGENERATION SUB COMMITTEE

TUESDAY, 26 SEPTEMBER 2017

PRESENT: Councillors Simon Dudley (Chairman), Jack Rankin (Vice-Chairman), Phillip Bicknell, Carwyn Cox, Samantha Rayner, MJ Saunders, Derek Wilson and David Evans

Principal Members also in attendance: Councillors Christine Bateson, David Hilton and Philip Love

Also in attendance: Councillor Malcolm Beer

Officers: Mary Kilner, Andy Jeffs, Russell O'Keefe, Karen Shepherd, Alison Alexander and David Scott

APOLOGIES FOR ABSENCE

None received

DECLARATIONS OF INTEREST

None received

MINUTES

RESOLVED UNANIMOUSLY: That the Part I minutes of the meeting held on 5 September 2017 be approved, subject to the following amendment:

• p. 9 to read 'The size of the pool had been increased to 10 lanes,'

RIVER THAMES SCHEME - FUNDING

Members considered recommending to Council a future funding commitment to assist in delivery of the River Thames Scheme.

The Sub Committee was addressed by Ewan Larcombe. Mr Larcombe explained that for 60 out of 67 years he had lived in Datchet or Wraysbury. He was a member of both Datchet and Wraysbury Parish Councils but he was not speaking on their behalf. He was the leader of the National Flood Prevention Party. He had been first elected to Datchet Parish Council (DPC) in 1986 when the Maidenhead, Windsor and Eton Flood Alleviation scheme (MWEFAS) project was being developed. At that time RBWM repeatedly refused to talk to DPC on the basis that the channel did not cross the parish boundary. Only after the channel was realigned into Datchet (in order to avoid Eton College land) did RBM start talking to DPC. Mr Larcombe had given evidence at the MWEFAS Planning Inquiry in 1992 and intended to give evidence at the forthcoming RTS Planning Inquiry.

In 1992 the Inspector stated 'It would be very embarrassing to all concerned if the intended discharge capacity of the FRC was not achieved' but it was to be another ten years before that truth became apparent. Not only was the Jubilee River unable to carry its design capacity but the channel was also sub-standard in design, construction and operation. Structural repair costs after first use in January 2003 at only two thirds

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capacity totalled about £10m. Manor Farm Weir was designed and built with the curve reversed, the Slough Weir repair cost £680,000 while the Myrke embankment rebuild in Datchet cost £1.3m to repair. The designers shut up shop and eventually contributed £2.75m in an out-of-court settlement. The promise of enhanced protection for two hundred homes in Datchet (as submitted in evidence by the 'experts' at the 1992 Inquiry) was proven to be incorrect and new houses in Ellesmere Close were a monument to professional incompetence. He believed the Environment Agency had neither admitted to nor learnt from their previous blunders and it was now at risk of repeating the mistakes of the past.

Since the Jubilee River was constructed and Maidenhead and thereabouts has been 'protected,' ever more development had been permitted on flood plain in the area. However displaced flood water had to go somewhere and it went downstream via the man-made and shorter Jubilee River channel. Attenuating features had been bypassed and the accelerated flood water swamped undefended villages, arriving earlier, rising more quickly and peaking at a higher level. Consequently downstream communities previously unaffected by flooding since 1947 had been submerged in 2003 and twice in 2014; and these were not bad events in comparison to 1947 flood levels.

The recommendations from Clive Onions' 2004 'Mechanisms of Flooding Report' had not been implemented and had still not seen a report on the 2014 flood events. This was now a duty on the lead local flood authority under the Floods & Water Management Act 2010 Ch. 29 Part 1 (3) s19.

River Thames dredging ceased about 1996, the dredgers were sold and the disposal facilities closed. There was no consultation. In Mr Larcombe's opinion there was an opportunity to increase the conveyance capacity of the Thames that had been knowingly ignored for twenty years simply because it undermined the justification for the proposed three new parallel channels and associated works. He believed that channel algae, invasive species, sedimentation and maintenance were major issues both now and in the future. Furthermore there were many River Thames bridge flood arches that had been blocked and used for business purposes, thus reducing conveyance capacity still further and generating afflux that increased flood damage.

Mr Larcombe was concerned about insufficient publicity, insufficient scrutiny, unintended consequences and lack of accountability. He would not support the RTS until the Jubilee River and the Thames were rectified. He was also concerned that the majority of RBWM Councillors due to consider a £12m commitment at a meeting later the same evening were blissfully unaware of these facts.

The Chairman explained that the River Thames Scheme (RTS) was a major flooding infrastructure project that had been developed by the Environment Agency (EA) for a number of years. It would provide flood protection for 15,000 homes, 2300 of which were in the borough, and also for the local transport infrastructure.

Councillor Rankin joined the meeting at 5.40pm

The Chairman explained that the current anticipated cost of the scheme was £476m. Funding of £248m had been secured so far, therefore leaving a funding gap of £228m. He would be attending a meeting with HM Treasury to review progress on the funding gap in November 2017, at which point it was likely a decision would be taken whether to proceed or not. The scheme covered a number of local authorities, all of which were in Surrey aside of the Royal Borough. As Leader, he felt the council should do all in its power to bring about the completion of the scheme, to cover the section from the Jubilee River to Teddington, given the severe impact of flooding on residents. The EA

had been clear that the 2014 floods would have been significantly worse if there had been a relatively modest increase in rainfall, including closure of the M25 and disruption to Heathrow. The RTS was an essential piece of national infrastructure.

Councillor Beer joined the meeting at 5.43pm

The council was in a position of financial flexibility as a result of its regeneration activities to consider capital expenditure of £10m over four years, alongside a flood levy of up to £500,000 per annum.

Councillor Saunders commented that this was a complex process; Mr Larcombe had identified a number of issues. It was the council's responsibility to demonstrate it was unambiguously prepared to put money where residents needed. The Chairman commented that the likelihood of another server flood event was certain, This was not a "nice to have" but a vital piece if national infrastructure. Councillor Bicknell commented that it was a huge risk if the scheme was not funded: 15,000 homes and 100,000 square feet of commercial space would be affected.

Councillor Love asked how the figure of £10m had been determined. The Chairman explained that the EA had originally asked for £50m, which was beyond the means of any local authority; £10m was therefore a substantial and meaningful figure. Councillor Hilton compared the amount of homes affected to the number in Ascot (18,000), to highlight the importance of the scheme. The Chairman highlighted the importance of the borough being seen as unequivocally supportive; this would help other councils to go through their own due processes and contribute.

Councillor Beer commented that the parish and borough Flood Forums had been considering the scheme for the last ten years. It had always been recognised that the local authorities would need to dig deep and contribute. However there was some resistance as the borough was dealing with other people's water, yet had to pay for the management. There was a strong argument that the scheme should be nationally funded. The Council currently contributed to the River and Coastal Flood Relief Committee. To increase the amount to £500,000 was very steep. The leaflet included in the agenda outlined the commercial benefits of the scheme, he therefore questioned whether Heathrow was contributing. A number of properties in the areas affected in 2014 were still not habitable. The Chairman confirmed that conversations were ongoing with major infrastructure providers such as Heathrow about contributions.

Councillor D. Wilson stated that he supported the recommendations. He asked whether the Treasury would know all potential contributions from local authorities by the next meeting. The Chairman explained that each local authority was considering its own position. If approved the proposals represented a big step forward.

Councillor S. Rayner explained that the funding of £285,000 per annum was for four years up to the proposed implementation. The maintenance costs would then be £500,000 per annum. The 2014 floods had caused devastation to people's lives and many had still not recovered, therefore the scheme was vital.

RESOLVED UNANIMOUSLY: That Cabinet Regeneration Sub Committee recommends to Council:

- i) £10m, spilt over four years, is added to the capital programme commencing 2020/21 (subject to delivery of the full scheme).
- ii) There is an agreement in principle of paying a flood levy of up to £500,000 per annum to the Environment Agency as a contribution to the operating and maintenance costs (subject to new legislation being enacted to make provision for this)
- iii) If recommendation (ii) is approved a delegation to the Head of Finance in conjunction with the Lead Member for Finance to develop and introduce a flood levy be approved

LOCAL GOVERNMENT ACT 1972 - EXCLUSION OF THE PUBLIC

RESOLVED UNANIMOUSLY: That under Section 100(A)(4) of the Local Government Act 1972, the public be excluded from the remainder of the meeting whilst discussion takes place on item 6 on the grounds that it involves the likely disclosure of exempt information as defined in Paragraphs 1-7 of part I of Schedule 12A of the Act.

Γhe meeting, which began at 5.30 pm, finish	ed at 6.05 pm
	CHAIRMAN
	DATE

CABINET LOCAL AUTHORITY GOVERNORS APPOINTMENTS SUB COMMITTEE

THURSDAY, 5 OCTOBER 2017

PRESENT: Councillors Natasha Airey (Chairman), David Coppinger, Samantha Rayner, MJ Saunders and Christine Bateson

Officers: Shilpa Manek

APOLOGIES FOR ABSENCE

No Apologies for Absence received.

DECLARATIONS OF INTEREST

All Members declared a personal interest as they knew Simon Dudley as Leader of the RBWM Council and Mr Lars Swann as he was a Conservative Party Candidate.

MINUTES

RESOLVED UNANIMOUSLY: That the Part I minutes of the meeting held on 27 July 2017 be approved.

APPOINTMENT OF LOCAL AUTHORITY REPRESENTATIVES TO GOVERNING BODIES OF SCHOOLS IN THE ROYAL BOROUGH

The Sub Committee considered the latest list of vacancies and candidates for LA representatives to Governing Bodies of Schools in the Royal Borough, as detailed in section 2.3 of the report.

In relation to All Saints School, there were two candidates. The Sub Committee recommended that the school meet both candidates before making a decision.

In relation to Woodlands Primary School, there were two applicants. The school will be meeting the applicants week commencing 9 October 2017. The Sub Committee were happy with the school appointing the most appropriate candidate and provide positive feedback.

Members noted that Bisham School had now converted to an academy and no longer required a LA Governor.

RESOLVED UNANIMOUSLY: That:

- i) The Sub Committee recommended that All Saints Junior School meet both applicants before making a decision. The Sub Committee would support the school's decision.
- ii) Mr Lars Swann be recommended for appointment to the Hilltop First School.
- iii) Ms Rachel Smillie be recommended for appointment to The Royal School.

- iv) The Sub Committee recommend that the school meet both candidates and provide feedback to the administrator. The Sub Committee would support the school's decision.
- v) Simon Dudley be recommended for re-appointment to Riverside Primary School.

LOCAL GOVERNMENT ACT 1972 - EXCLUSION OF THE PUBLIC

The meeting, which began at 4.45 pm, finished	ed at 5.00 pm
	CHAIRMAN
	DATE

Agenda Item 5

CABINET: 26 OCTOBER 2017

FORWARD PLAN - CHANGES MADE SINCE LAST PUBLISHED:

ITEM	ORIGINAL CABINET DATE	NEW CABINET DATE	REASON FOR CHANGE
Maidenhead Golf Club	-	Cabinet Regeneration Sub Committee 26/10/17	New Item
Community Land Trust	Cabinet Regeneration Sub Committee 30/10/17	Cabinet Regeneration Sub Committee 12/12/17	To allow for further work
Property Company Update	Cabinet Regeneration Sub Committee 30/10/17	Cabinet Regeneration Sub Committee 12/12/17	To allow for further work
SEND Statement of Action Update	-	23/11/17	New Item
2018/19 Budget Preparation	26/10/17	23/11/17	To allow for further work
Options to Meet School Place Demand from 2019 Across the Borough*	26/10/17	23/11/17	To allow for further work
The Oaks Leisure Centre	-	Cabinet Regeneration Sub Committee 12/12/17	New Item
Partnership Opportunity with Mencap in Dedworth	-	14/12/17	New Item
Appointment of Local Authority Governors	Cabinet LA Governors Appointments Sub Committee 23/11/17 and 25/1/18	Cabinet LA Governors Appointments Sub Committee 11/1/18	Merged meetings

^{*} One section of this report relating to Windsor Middle School Expansion remains on the Forward Plan for October 2017

FORWARD PLAN OF CABINET DECISIONS

NB: The Cabinet is comprised of the following Members: Councillors Dudley (Leader of the Council and Chairman of Cabinet, incl. Housing), Coppinger (Deputy Chairman of Cabinet, Planning and Health, including Sustainability), Bicknell (Deputy Leader of the Council and Highways, Transport & Windsor), Cox (Environmental Services incl. Parking), N Airey (Children's Services), Saunders (Finance), S Rayner (Culture & Communities incl. Resident and Business Services), Rankin (Economic Development, Property and Deputy Finance), D. Evans (Maidenhead Regeneration and Maidenhead), Carroll (Adult Services, Public Health and Communications) Also in attendance (non-Executive): Councillors Bateson (Principal Member Neighbourhood Planning, Ascot & the Sunnings), Targowska (Principal Member HR, Legal & IT), Hilton (Principal Member Ascot Regeneration), McWilliams (Principal Member Housing and Communications).

The Council is comprised of all the elected Members

All enquiries, including representations, about any of the items listed below should be made in the first instance to Democratic Services, Town Hall, St Ives Road, Maidenhead. Tel (01628) 796529. Email: democratic.services@rbwm.gov.uk

FORWARD PLAN

ITEM 26	Private Meeting - contains exempt/ confidential information? See categories below.	Short Description	Key Decision, Council or other?	REPORTING MEMBER (to whom representatio ns should be made)	REPORTING OFFICER / DIRECTOR (to whom representatio ns should be made)	Consultation (please specify consultees, dates (to and from) and form of consultation), including other meetings	Date of Overview and Scrutiny Panel	Date and name of meeting	Date of Council decision (if required)
1. Annual Consultation on School Admission Arrangements	Open -	This is the start of the annual statutory consultation on admission arrangements	Yes	Lead Member for Children's Services (Councillor Natasha Airey)	Kevin McDaniel	Consultation with schools	Children's Services Overview and Scrutiny Panel tbc	Cabinet 23 Nov 2017	
2. Options to Meet School Place Demand from 2019 Across the Borough	Open -	The report sets out a forecast of likely demand for school places and the impact on choice and availability	Yes	Lead Member for Children's Services (Councillor Natasha Airey)	Kevin McDaniel	Internal process	Children's Services Overview and Scrutiny Panel tbc	Cabinet 23 Nov 2017	

ITEM	Private Meeting - contains exempt/ confidential information? See categories below	Short Description	Key Decision, Council or other?	REPORTING MEMBER (to whom representatio ns should be made)	REPORTING OFFICER / DIRECTOR (to whom representatio ns should be made)	Consultation (please specify consultees, dates (to and from) and form of consultation), including other meetings.	Date of Overview and Scrutiny Panel	Date and name of meeting	Date of Council decision (if required)
		before outlining a range of proposals to ensure residents can continue to access high quality schools from 2020.							
3. Council Performance Management Framework Quarter 1 & 2	Open -	Report detailing performance of the Council against the corporate scorecard for quarter 2 2017/18	Yes	Chairman of Cabinet (Councillor Simon Dudley)	Hilary Hall	Internal process	Corporate Services Overview and Scrutiny Panel 16 Nov 2017 Culture and Communities Overview and Scrutiny Panel 15 Nov 2017	Cabinet 23 Nov 2017	
4. 2018/19 Budget Preparation	Open -	To consider savings proposals for the medium term financial plan.	No	Lead Member for Finance (Councillor MJ Saunders)	Rob Stubbs	Internal process	Adult Services and Health Overview and Scrutiny Panel 14 Nov 2017 Children's Services Overview and Scrutiny Panel tbc Corporate Services Overview and Scrutiny Panel 16 Nov 2017 Crime & Disorder Overview & Scrutiny Panel 21 Nov 2017	Cabinet 23 Nov 2017	

ITEM	Private Meeting - contains exempt/ confidential information? See categories below	Short Description	Key Decision, Council or other?	REPORTING MEMBER (to whom representatio ns should be made)	REPORTING OFFICER / DIRECTOR (to whom representatio ns should be made)	Consultation (please specify consultees, dates (to and from) and form of consultation), including other meetings.	Date of Overview and Scrutiny Panel	Date and name of meeting	Date of Council decision (if required)
28							Culture and Communities Overview and Scrutiny Panel 15 Nov 2017 Highways, Transport and Environment Overview and Scrutiny Panel 16 Nov 2017 Planning & Housing Overview & Scrutiny Panel tbc		
5. SEND Statement of Action Update	Open -	A report to confirm the statement of action that will be submitted to Ofsted following the Area SEND inspection in the summer.	No	Lead Member for Children's Services (Councillor Natasha Airey)	Karen Shepherd	Internal process	Children's Services Overview and Scrutiny Panel tbc	Cabinet 23 Nov 2017	
6. Finance Update	Open -	Latest financial update	No	Lead Member for Finance (Councillor MJ Saunders)	Rob Stubbs	Internal process	Corporate Services Overview and Scrutiny Panel 16 Nov 2017	Cabinet 23 Nov 2017	

ITEM	Private Meeting - contains exempt/ confidential information? See categories below	Short Description	Key Decision, Council or other?	REPORTING MEMBER (to whom representatio ns should be made)	REPORTING OFFICER / DIRECTOR (to whom representatio ns should be made)	Consultation (please specify consultees, dates (to and from) and form of consultation), including other meetings.	Date of Overview and Scrutiny Panel	Date and name of meeting	Date of Council decision (if required)
1. The Oaks Leisure Centre	Fully exempt - 3	Report to consider the progression of the Oaks Leisure Centre project	Yes	Lead Member for Culture and Communities (Councillor Samantha Rayner)	Andy Jeffs	Internal process	Culture and Communities Overview and Scrutiny Panel 15 Nov 2017	Cabinet Regenera tion Sub Committe e 12 Dec 2017	
2. Options for Community Land Trust	Part exempt - 3	The report will identify high level options supported by business plans and information on a Community Land Trust	No	Lead Member for Economic Development, Property and Deputy Finance (Councillor Jack Rankin)	Russell O'Keefe	Internal process	Corporate Services Overview and Scrutiny Panel tbc	Cabinet Regenera tion Sub Committe e 12 Dec 2017	
3. Property Company	Fully exempt - 3	Quarterly update on the activities of RBWM Prop Co	No	Lead Member for Economic Development, Property and Deputy Finance (Councillor Jack Rankin)	Russell O'Keefe	Internal process	Corporate Services Overview and Scrutiny Panel tbc	Cabinet Regenera tion Sub Committe e 12 Dec 2017	
1. Council Tax Base Report	Open -	To approve the Council Tax Base to be used for 2018-19 budget	Yes	Lead Member for Finance (Councillor MJ Saunders)	Rob Stubbs	Internal process	Corporate Services Overview and Scrutiny Panel tbc	Cabinet 14 Dec 2017	
2. Children's Services Capital Programme 2018- 19	Open -	Report requests approval of the 2018-19 capital programme in Children's Services	No	Lead Member for Children's Services (Councillor Natasha Airey)	Rob Stubbs	Internal process	Children's Services Overview and Scrutiny Panel 13 Dec 2017	Cabinet 14 Dec 2017	

ITEM	Private Meeting - contains exempt/ confidential information? See categories below	Short Description	Key Decision, Council or other?	REPORTING MEMBER (to whom representatio ns should be made)	REPORTING OFFICER / DIRECTOR (to whom representatio ns should be made)	Consultation (please specify consultees, dates (to and from) and form of consultation), including other meetings.	Date of Overview and Scrutiny Panel	Date and name of meeting	Date of Council decision (if required)
3. Pension Pooling	Open -	Background and progress on the pooling of the Berkshire Pension Fund	No	Lead Member for Finance (Councillor MJ Saunders)	Rob Stubbs	Internal process	Corporate Services Overview and Scrutiny Panel tbc	Cabinet 14 Dec 2017	
4. Partnership Opportunity with 5. Mencap in Dedworth	Part exempt - 3	To approve entering into a partnership with Mencap to develop a site in Dedworth to provide community services for a range of resident groups, including provision of a capital contribution.	No	Lead Member for Adult Services, Public Health and Communicatio ns (Councillor Stuart Carroll)	Hilary Hall	Internal process	Adult Services and Health Overview and Scrutiny Panel tbc	Cabinet 14 Dec 2017	
5. Financial Update	Open -	Latest financial update	No	Lead Member for Finance (Councillor MJ Saunders)	Rob Stubbs	Internal process	Corporate Services Overview and Scrutiny Panel tbc	Cabinet 14 Dec 2017	
1. Appointment of Local Authority Governors	Part exempt - 1	To consider the appointment of LA Governor Representatives to Governing Bodies of Schools in the Borough	Yes	Lead Member for Children's Services (Councillor Natasha Airey)	Mary Kilner	Consultation with relevant schools and governing bodies	n/a	Cabinet Local Authority Governor s Appointm ents Sub Committe e 11 Jan 2018	

ITEM	Private Meeting - contains exempt/ confidential information? See categories below	Short Description	Key Decision, Council or other?	REPORTING MEMBER (to whom representatio ns should be made)	REPORTING OFFICER / DIRECTOR (to whom representatio ns should be made)	Consultation (please specify consultees, dates (to and from) and form of consultation), including other meetings.	Date of Overview and Scrutiny Panel	Date and name of meeting	Date of Council decision (if required)
1. Financial Update	Open -	Latest financial update	Yes	Lead Member for Finance (Councillor MJ Saunders)	Rob Stubbs	Internal process	Corporate Services Overview and Scrutiny Panel tbc	Cabinet 25 Jan 2018	
1. Budget 2018/19 Δ	Open -	Report which sets financial context within next year's budget is being set. The report includes a recommendation to Council of a Council Tax, it recommends a capital programme for the coming year and also confirms Financial Strategy and Treasury Management Policy.	Yes	Lead Member for Finance (Councillor MJ Saunders)	Rob Stubbs	Internal process	Adult Services and Health Overview and Scrutiny Panel 30 Jan 2018 Children's Services O&S Panel 23 Jan 2018 Corporate Services O&S Panel 6 Feb 2018 Crime & Disorder O&S Panel 7 Feb 2018 Culture and Communities O&S Panel 24 Jan 2018 Highways, Transport and Environment O&S Panel 26 Jan 2018 Planning & Housing O&S Panel 1 Feb 2018	Cabinet 8 Feb 2018	

ITEM	Private Meeting - contains exempt/ confidential information? See categories below	Short Description	Key Decision, Council or other?	REPORTING MEMBER (to whom representatio ns should be made)	REPORTING OFFICER / DIRECTOR (to whom representatio ns should be made)	Consultation (please specify consultees, dates (to and from) and form of consultation), including other meetings.	Date of Overview and Scrutiny Panel	Date and name of meeting	Date of Council decision (if required)
2. Council Funding for Local Organisations 2018/19	Fully exempt - 3	To consider the award of grants to voluntary organisations	Yes	Lead Member for Culture and Communities (Councillor Samantha Rayner)	Mary Kilner	Grants Panel 9/1/18	n/a	Cabinet 8 Feb 2018	
1. RBWM Property Company	Fully exempt - 3	Quarterly Update	No	Lead Member for Economic Development, Property and Deputy Finance (Councillor Jack Rankin)	Russell O'Keefe	Internal process	Corporate Services Overview and Scrutiny Panel tbc	Cabinet Regenera tion Sub Committe e 20 Feb 2018	
Determination of Admission Arrangements	Open -	Admission arrangements for RBWM schools need to be determined each year. This enables residents to know how many places are available at each school and how the application process works	Yes	Lead Member for Children's Services (Councillor Natasha Airey)	Kevin McDaniel	Internal process	Children's Services Overview and Scrutiny Panel tbc	Cabinet 22 Feb 2018	
2. Financial Update	Open -	Latest financial update	Yes	Lead Member for Finance (Councillor MJ Saunders)	Rob Stubbs	Internal process	Corporate Services Overview and Scrutiny Panel tbc	Cabinet 22 Feb 2018	

ITEM	Private Meeting - contains exempt/ confidential information? See categories below	Short Description	Key Decision, Council or other?	REPORTING MEMBER (to whom representatio ns should be made)	REPORTING OFFICER / DIRECTOR (to whom representatio ns should be made)	Consultation (please specify consultees, dates (to and from) and form of consultation), including other meetings.	Date of Overview and Scrutiny Panel	Date and name of meeting	Date of Council decision (if required)
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DESCRIPTIONS OF EXEMPT INFORMATION: ENGLAND

1	Information relating to any individual.
2	Information which is likely to reveal the identity of an individual.
3	Information relating to the financial or business affairs of any particular person (including the authority holding that information).
33	Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under, the authority.
5	Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings.
6	Information which reveals that the authority proposes (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or (b) to make an order or direction under any enactment.
7	Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

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Agenda Item 6i)

Report Title:	Windsor Middle School Expansion
Contains Confidential	No - Part I
or Exempt	
Information?	
Member reporting:	Councillor Airey, Lead Member for Children's
	Services
Meeting and Date:	26 October 2017
Responsible Officer(s):	Kevin McDaniel, Director of Children's Services
Wards affected:	All



REPORT SUMMARY

- 1. The Royal Borough's ambitions for education are that: parents have a choice over schools for their children; all children have the opportunity to access high quality education, assessed as good/outstanding by Ofsted; and that all children make progress in their education attainment above national levels.
- 2. There is pressure for places in the Windsor middle schools from September 2019, and so consultation on a proposal to expand St Peter's CE Middle School by September 2019 is recommended.

1. DETAILS OF RECOMMENDATIONS

RECOMMENDATION: That Cabinet notes the report and:

- i) Approves public consultation on a proposal to expand St Peter's CE Middle School by 30 places per year group (from 60 to 90), starting with Year 5 in September 2019.
- ii) Approves a budget of £20k to carry out feasibility work on the proposed expansion.
- iii) Requests a report to Cabinet in March 2018 on the outcome of the consultation and the feasibility works.

2. REASON(S) FOR RECOMMENDATION(S) AND OPTIONS CONSIDERED

Background

- 2.1 The Royal Borough of Windsor and Maidenhead, as the local authority, has a legal duty to ensure that there are sufficient school places to meet demand¹.
- 2.2 The Royal Borough has a phased secondary school expansion programme, providing new secondary, middle and upper school places to meet rising demand in the borough. The programme was last considered by Cabinet in July 2016, when budgets were approved for Phase 1 (September 2017) and Phase 2 (September 2018).
- 2.3 The Royal Borough is also currently expanding a primary school in Ascot, to provide new school places across all year groups for families moving into the area. This was approved by Cabinet in August 2016 and will be completed by the end of October 2017.
- 2.4 These schemes, and the latest progress, are summarised in Appendix A.
- 2.5 The July 2016 Cabinet report on secondary school provision noted that further growth in demand was expected.
- 2.6 Projections of future demand are done annually and reported to the Department for Education (DfE) each July in the School Capacity (SCAP) survey. The projections take into account the latest demographic data, changing parental preference and the latest available new housing trajectory.
- 2.7 The projections and SCAP commentary, as submitted to the DfE, are available on the borough's website at:
 - https://www3.rbwm.gov.uk/info/200168/schools and schooling/1117/school organisation places and planning/5
- 2.8 New school places are now required in the Windsor middle schools from September 2019, as set out in *Table 1: 2017-based projections and commentary for Windsor Middle Schools*.

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¹ Section 14, Education Act 1996.

Table 1: 2017-based projections and commentary for Windsor middle schools.

- White cells indicate a surplus of 10% or more.
- Grey cells indicate a surplus of between 0 and 9.9%. Black cells indicate a deficit of places.

a		D	С	d	е	Ţ.	g	n	ı	J	K
			Act	uals				Proje	ected		
		2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Windsor Middle											
Number on roll in Year 5		401	431	453	468	505	521	500	528	513	514
Surplus/deficit	No.	+49	+19	-3	+12	+5	-11	+10	-18	-3	-4
on published admissions numbers, including all temporary increases and agreed expansion schemes.	%			-0.7%			-2.1%		-3.5%	-0.7%	-0.8%
		10.9%	4.2%		2.5%	0.9%		1.9%			
New places required to September 2021:	The projection join these concentration these concentrations in the project in th	phorts as the be offered ould provid	ney move t l a place. le a surplu	up through 30 new pla s of 7%. <i>A</i>	the school aces per ye As the very	ls. Extra pl ar group w highest lev	aces are re rould providuel of dema	equired, th de a surplu and is not l	erefore, to us, in Septe ikely to be	ensure that ember 2019 sustained	at all 9, of 2%. in

Options for providing these places

- 2.9 To provide the places set out in Table 1, the Royal Borough proposes:
 - Windsor Middles: carrying out public consultation on a proposal expand St Peter's CE Middle School by 30 places per year group, starting with Year 5 in September 2019. This will increase the published admission number from 60 to 90.
- 2.10 Table 2: Proposed expansion at St Peter's CE Middle School gives a brief summary of the proposed expansion scheme at the school. Of the four middle schools in the town, one (Dedworth Middle) is currently already being expanded. St Edward's Royal Free Ecumenical Middle School was expanded in September 2013 and has little capacity for further expansion. Trevelyan Middle School could expand, but is currently focused on stabilising their intake at 150, after much lower numbers in previous years.

Table 2: Proposed expansion at St Peter's CE Middle School

<u>a</u>	b
School	St Peter's CE Middle School
Proposed Increase	30 per year group (PAN to increase from 240 to 360)
Date of increase	September 2019, starting with the Year 5 intake
Scheme description	To demolish a modular building containing four classrooms and replace it with a two-storey block of six classrooms. The school's kitchen also needs to be enlarged.
Deliverability	Disruption during the build period should be manageable, although there is a tight timetable for completion.
Planning	The school is located in the Green Belt, and so the borough will need to demonstrate Special Circumstances to justify building in the Green Belt. The school is not located in a Conservation Area or a Flood Zone.
Traffic	The school will need additional parking, and an improved drop-off area. As with many schools, the local roads can get congested at the start and end of the school day.
Location	St Peter's CE Middle School is located in the village of Old Windsor, and most of the additional demand for new middle school places will come from Windsor itself. Under the home to school transport rules, the borough is responsible for providing free home to school transport for children of middle school age who live more than 3 miles from the nearest appropriate school with places. Broadly, the only part of Windsor less than three miles from St Peter's is the area east of Imperial Road and south of Clarence Road (about a quarter of the town). Expansion here could, therefore, lead to some increases in the cost of home to school transport.
View of the school	The Governing Body of St Peter's CE Middle School support public consultation on the proposed expansion.
School size	With just 60 children per year group, St Peter's is currently the smallest middle school in Windsor (the next biggest, St Edward's RFE Middle, has 120 children per year group). Expanding to 90 per year group should assist the school with future financial viability, and enable them to offer a wider curriculum.
Ofsted	Good (12 th October 2017).
Cost	Initial estimates suggest the scheme should be comparable to projects of a similar size, but Highways costs could add in significant costs. More detailed feasibility work (£20k) should provide a more accurate figure, although the final price will not be known until the scheme is tendered. The borough's Basic Need grant from the government, intended to provide funding for new school places, is already fully assigned to existing school expansion schemes.

- 2.11 In September 2015 Cabinet approved a set of criteria allowing for the prioritisation of expansion at schools on the basis of:
 - Ofsted grading.
 - KS2/KS4 Progress and Attainment measures.
 - Oversubscription on 1st preferences.
 - Capacity on site for expansion.
 - Value for money compared to national benchmark figures.
- 2.12 As the fully validated 2017 attainment data, and latest value for money information is not yet available, Cabinet will be asked to consider the complete version when it meets in March 2018 after the end of the proposed consultation period. In line with priorities identified in the borough's SEND Action Plan, this will include a criterion scoring inclusion for children with additional needs by school. The details of how this will work will be examined over the coming months.

Next steps

2.13 The next steps, therefore, are:

Table 3: Next steps for the medium-term need.

<u>a</u>	b
Public consultation on proposal for St Peter's	Nov/Dec 2017
Feasibility works on St Peter's scheme	Winter 2017/18
Cabinet consideration of consultation outcome	Mar 2018

Options

Table 4: Options arising from this report.

Option	Comments
Approves a budget of £20k for the next stage of feasibility work on the proposed expansion of St Peters. Recommended.	This will allow the borough to provide a detailed and costed expansion scheme for St Peter's CE Middle School, to be considered by Cabinet in March 2018.
Requests a report giving the outcome of the consultation, and the outcome of the feasibility works in March 2018. Recommended.	This will allow Cabinet to consider representations made, and the likely cost of the expansion, before making a decision.

3. KEY IMPLICATIONS

Table 5: Key Implications

Outcome	Unmet	Met	Exceeded	Significantly Exceeded	Date of delivery
Consultation on the expansion of St Peter's has an acceptable response rate.	The response rate is less than 3%.	The response rate is 3% to 5%.	The response rate is 5% to 10%.	The response rate is greater than 10%.	31 st December 2017.

4. FINANCIAL DETAILS / VALUE FOR MONEY

Funding for the feasibility works

4.1 The £20k for the feasibility works will be funded, via the borough's capital programme, from council funds as the current Basic Need grant is fully allocated to the secondary expansion programme.

Funding for the expansion of St Peter's CE Middle School

4.2 Further detail about the funding for the proposed expansion of St Peter's CE Middle School will be reported to Cabinet in March 2018, when the detailed feasibility work will give a clearer cost estimate.

5. LEGAL IMPLICATIONS

Provision of school places

- 5.1 Local authorities are under a statutory duty to ensure that there are sufficient school places in their area. This is set out in the Education Act 1996, Section 14, subsections 1 and 2. The borough receives the 'Basic Need' grant from the government for this purpose, which can be spent on new school places at all types of school (Academy (including free schools), Community, Voluntary Aided and Voluntary Controlled).
- 5.2 There is no legal duty to provide any particular level of surplus places.

Expansion of St Peter's CE Middle School

- 5.3 A consultation is required if a significant expansion is proposed for academy, in this case St Peter's CE Middle School. Government guidance² defines a significant expansion as an increase by at least 30 pupils.
- The government expects that only academies that are 'Good' or 'Outstanding' will usually be expanded, unless the academy is in an area of critical basic need; all other options have been considered and a robust school improvement plan is in place. 'Good' or 'Outstanding' academies can follow the 'fast track' route to expansion unless the proposal increases the size of the school by 50%+ or up to 2,000+ pupils. In all other cases, the academy must submit a full Business Case. In the case of St Peter's, it is expected that this will be a fast track/full business case application.
- 5.5 In both cases, a "fair and open local consultation" is required (see section 8).
- 5.6 The Secretary of State, via the Regional Schools Commissioners, will consider whether or not to approve the expansion. There is an expectation that all fast track applications will be approved provided that:
 - The necessary consultation has taken place.
 - Capital funding has been secured.
 - The expansion is in line with local pupil place planning.
 - Planning permission has been obtained⁴.

² Page 6, *Making significant changes to an open academy*, DfE, March 2016.

³ Page 15, *Making significant changes to an open academy*, DfE, March 2016.

⁴ Page 17, *Making significant changes to an open academy*, DfE, March 2016.

5.7 The borough will need, therefore, to approve the capital funding for the scheme in order for it to receive approval.

6. RISK MANAGEMENT

Table 6: Risk Management

Risks	Uncontrolled Risk	Controls	Controlled Risk
Insufficient places in Windsor middle schools to meet demand.	HIGH	Expand St Peter's CE Middle School	LOW
Low response rate on consultation (<3%).	HIGH	Work in partnership with Windsor schools to publicise consultation, and use easy, online, survey.	MEDIUM

7. POTENTIAL IMPACTS

7.1 There are currently no implications arising from the recommendations in this report with regards to staffing/workforce, sustainability, Equalities, Human Rights and community cohesion, accommodation, property or assets.

8. CONSULTATION

Expansion of St Peter's CE Middle School

- 8.1 The proposed expansion of St Peter's CE Middle School requires public consultation, which will be carried out by the Royal Borough in its role as commissioner of school places.
- 8.2 Consultation will be carried out in November and December 2017, with responses primarily sought online. As children from all over Windsor may go to St Peter's, the consultation will be extended to parents, staff and governors at all first and middle schools in the town. Residents in the vicinity of St Peter's will also be consulted.

This report

8.3 The report will be considered by Corporate Services Overview and Scrutiny Panel on 17 October 2017, comments will be reported to Cabinet.

9. TIMETABLE FOR IMPLEMENTATION

Table 7: Timetable for implementation

Date	Details	
Nov/Dec 2017	Public consultation on proposal for St Peter's	
Winter 2017/18	/inter 2017/18 Feasibility works on St Peter's scheme	
Mar 2018	Cabinet consideration of consultation outcome	

9.1 Implementation date if not called in: 'Immediately';

10. APPENDICES

Appendix A: Approved school expansion programme

11. BACKGROUND DOCUMENTS

- School Capacity Survey 2017 Local Authority Commentary.
- Making significant changes to an open academy, DfE, March 2016.

12. CONSULTATION (MANDATORY)

Name of consultee	Post held	Date sent	Commented
			& returned
Cllr Natasha Airey	Lead Member/ Principal	27/09/2017	28/09/2017
	Member/Deputy Lead Member		
Alison Alexander	Managing Director	29/09/2017	
Russell O'Keefe	Strategic Director	02/102017	
Andy Jeffs	Strategic Director	02/10/2017	
	Section 151 Officer		
	Head of HR		
None	Other e.g. external		

REPORT HISTORY

Decision type: Key decision 07/12/2016	Urgency item? No
Report Author: Ben Wright, I	Education Planning Officer, 01628 796572

Appendix A: Approved school expansion programme

Table A1: Approved school expansion programme sets out the current approved expansion programme.

Table A1: Approved school expansion programme

b	С	d	ϵ	9	f
		Proposed			First year of
	Current	•			increase
School	PAN	expansion	No.	FE*	(Sept.)
ase 1					
Charters School	240	270	+30	+1.0	2017
Cox Green School	176	206	+30	+1.0	2017
Furze Platt Senior School	193	223	+30	+1.0	2017
Dedworth Middle School	120	150	+30	+1.0	2017
The Windsor Boys' School	230	260	+30	+1.0	2017
Windsor Girls' School	178	208	+30	+1.0	2017
Ascot Primary					
Cheapside CE Primary	16	30	+14	+0.5	2017
Secondary Phase 2					
Furze Platt Senior School	193	253	+60	+2.0	2018
Dedworth Middle School	120	180	+60	+1.0	2018
	School ase 1 Charters School Cox Green School Furze Platt Senior School Dedworth Middle School The Windsor Boys' School Windsor Girls' School Cheapside CE Primary ase 2 Furze Platt Senior School	Current PAN ase 1 Charters School 240 Cox Green School 176 Furze Platt Senior School 193 Dedworth Middle School 120 The Windsor Boys' School 230 Windsor Girls' School 178 Cheapside CE Primary 16 ase 2 Furze Platt Senior School 193	School Proposed PAN post expansion ase 1 240 270 Cox Green School 176 206 Furze Platt Senior School 193 223 Dedworth Middle School 120 150 The Windsor Boys' School 230 260 Windsor Girls' School 178 208 Cheapside CE Primary 16 30 ase 2 Furze Platt Senior School 193 253	Current School Proposed PAN post expansion Increa current No. ase 1 Charters School 240 270 +30 Cox Green School 176 206 +30 Furze Platt Senior School 193 223 +30 Dedworth Middle School 120 150 +30 The Windsor Boys' School 230 260 +30 Windsor Girls' School 178 208 +30 Cheapside CE Primary 16 30 +14 ase 2 Furze Platt Senior School 193 253 +60	Current PAN Proposed PAN post expansion Increase on current PAN School PAN No. FE* ase 1 Charters School 240 270 +30 +1.0 Cox Green School 176 206 +30 +1.0 Furze Platt Senior School 193 223 +30 +1.0 Dedworth Middle School 120 150 +30 +1.0 The Windsor Boys' School 230 260 +30 +1.0 Windsor Girls' School 178 208 +30 +1.0 Cheapside CE Primary 16 30 +14 +0.5 ase 2 Furze Platt Senior School 193 253 +60 +2.0

^{*}FE means Form of Entry. 1 FE = one class of 30 children per year group.

A further 6 places per year group have also been added at Newlands' Girls School. This scheme, funded largely by S106 contributions, is not part of the formal secondary expansion programme but nevertheless increases the number of places available.

These schemes are proceeding as follows:

•	Cheapside	completion due by end of October 2017.
•	The Windsor Boys' School	completed.
•	Windsor Girls School	completion due by end of October 2017.
•	Cox Green School	on site, completion due Summer 2018.
•	Charters School	planning application referred to Secretary of State.
•	Dedworth Middle School	planning application referred to Secretary of State.
•	Furze Platt Senior School	planning application submitted.
•	Newlands Girls' School	on site.



Agenda Item 6ii)

Report Title:	Financial Update
Contains Confidential or	NO - Part I
Exempt Information?	
Member reporting:	Councillor Saunders, Lead Member for
	Finance
Meeting and Date:	Cabinet – 26 October 2017
Responsible Officer(s):	Russell O'Keefe, Executive Director,
	Rob Stubbs, Deputy Director and Head of
	Finance.
Wards affected:	All



REPORT SUMMARY

- This report sets out the Council's financial performance to date in 2017-18.
 Pressures continue within Children's Services, Housing, Visitor
 Management, Revenues and Benefits, Community Protection, and Library &
 Resident Services.
- 2. The pressures are being off set by underspends in a number of service areas including Adult Social Care, Finance, Community Partnerships and Community Protection Enforcement.
- 3. There are two non service variances affecting general grant and income from trading companies. The projected over spend on the General Fund is £52,000, see Appendix A.
- 4. The Council therefore remains in a strong financial position; with combined General Fund Reserves of £7,992,000 (9.04% of budget) in excess of the £5,780,000 (6.54% of budget) recommended minimum level set at Council in February 2017.

1 DETAILS OF RECOMMENDATION(S)

RECOMMENDATION: That Cabinet:

i) Notes the Council's projected outturn position for 2017-18 and mitigating actions to address service pressures.

2 REASON(S) FOR RECOMMENDATION(S) AND OPTIONS CONSIDERED

2.1 This is a monitoring report and cabinet are being asked to note it not make a decision.

3 KEY IMPLICATIONS

3.1 The Council has a General Fund Reserve of £4,821,000 and a Development Fund balance of £3,171,000, see appendix B for a breakdown of the Development Fund. The combined reserves total £7,992,000. The 2017-18 budget report recommended a minimal reserve level of £5,780,000 to cover known risks for 18 months.

Table 1: Key implications

Outcome	Unmet	Met	Exceeded	Significantly Exceeded	Date of delivery
General	<£5,800,000	£5,800,000	£6,000,001	> £6,500,000	31 May
Fund		to	to		2018
Reserves		£6,000,000	£6,500,000		
Achieved					

4 FINANCIAL DETAILS / VALUE FOR MONEY

Managing Director's Directorate

- 4.1 The Managing Director reports a projected outturn figure for 2017-18 of £62,016,000 against a controllable net budget of £62,147,000, showing an underspend of £131,000.
- 4.2 The mitigations of £1,056,000 identified in last month's report have been extracted from the budgets and are shown on a separate line in appendix A.

Placement costs for children in care

4.3 The number of children in care and under child protection has grown over the last two years; currently there are insufficient placements available locally to meet the growth in demand and complexity of need. Consequently more children, than in previous years, are being placed outside of the borough in specialist provision that is at a higher rate than locally provided placements. As at 31 August 2017, if demand and placement type continue through 2017-18 the projected overspend will be £873,000. Mitigating action includes the continued drive to increase the level of in-house foster care provision. To support this, the service has contracted Cornerstone to run a programme of foster carer recruitment.

Home to school transport

4.4 The £296,000 pressure in the home to school transport budget reported last month remains unchanged.

Legal

4.5 With the increase in demand a higher of number of children have been through the legal process and brought into care. On occasions the increase in demand has resulted in the legal provider having to contract additional legal capacity as demand is outstripping the capacity available of the existing workforce. This has directly impacted on the legal budget, giving a pressure of £162,000.

Agency

4.6 Agency staff costs continue to be high, creating a budget pressure of £326,000. There are 18 agency social workers across Children's Services at 31 August 2017. The efforts to recruit continue as planned: The Frontline element will come into place in October and the next permanent recruitment process started in September. However the locum market continues to be hard to fill places from and the costs remain high maintaining the pressure on the budget. The Royal Borough will be represented at a London recruitment fair with Achieving for Children on the 26 & 27 of September 2017.

Health Visitor Services

4.7 A further mitigation of £100,000 has been identified following the re-classification to the capital programme of ICT spend incurred following the transfer of Health Visitor Services to the Royal Borough.

Dedicated schools grant

- 4.8 There is a net pressure of £158,000 relating to the dedicated schools grant funded services. This overspend mainly relates to the costs of conversion to academy status for Bisham Church of England Primary School £69,000 and increased costs of pupils receiving Alternative Provision support £80,000.
- 4.9 The net overspend will be an additional pressure on the dedicated schools grant reserve which as at 31 March 2017 was a deficit of £752,000; the revised projected deficit as at 31 March 2018 has increased to £910,000. The Schools Forum authorised the original deficit of £752,000 and a three year recovery plan which began in April 2017.

Adult social care

4.10 Adult social care is showing a net underspend of £407,000. In the main this is due to one off income relating to successful continuing healthcare claims where Health is now responsible for costs of the individuals.

Housing

4.11 Housing continue to show an overspend of £213,000 which is the unbudgeted running costs of the night shelter. This is being fully mitigated through the Royal Borough's allocation of the flexible homelessness support grant from the Department of Communities and Local Government.

Commissioning and Support

4.12 Commissioning and support is showing a net underspend of £251,000 which is an increase of £180,000 from last month's reported position after the extraction of mitigations identified in last month's report. This relates to budget allocated to the delivering differently projects which is no longer required following their conclusion.

Law and Governance

4.13 Land charges income projected to be higher than budgeted by £35,000.

Communications

4.14 The variance of £60,000 is as a result of a shortfall of income on the Windsor Tourist Information Centre and the Guildhall. This was previously reported in Communities and has moved to the Managing Director's directorate from 1 September 2017.

Communities Directorate

- 4.15 The Executive Director reports an overspend projection of £295,000 on the Communities directorate's 2017-18 approved estimate of £14,985,000.
- 4.16 This is £60,000 less than the £355,000 pressure reported last month, because of the transfer of the Visitor Management service and pressure to MD directorate.
- 4.17 An inflationary pressure on the waste disposal contract was identified this month from a greater than expected increase in RPIX, the relevant indexation measure.

4.18 If tonnages reach the expected level for the year, this extra cost will be around £90,000, which will be mitigated from efficiencies in the service.

Place Directorate

- 4.19 The Executive Director projects a net underspend of £146,000 in the Place directorate's 2017-18 approved estimate of £2,898,000.
- 4.20 The position is unchanged from last month.
- 4.21 A small overspend is reported in the Director's budget line, mitigated by additional rental income in the Property Service pressures.

Revenue budget movement

4.22 Revenue budget movements this month are in table 2, see appendix C for an expanded full year movement statement.

Table 2: Revenue budget movement

Service expenditure budget reported to September Cabinet	£80,025,000
Members special allowances budget increase (July Council)	£5,000
Service expenditure budget this month	£80,030,000

Non-service variances

4.23 Two non-service variances are reported this month; Income from trading companies is lower than budgeted (by £143,000) due to the delay in the creation of a new Debt Recovery Enforcement Service in RBWM Commercial Services Ltd. As a result of the Education Services Grant (ESG) reducing as more schools become Academies, the Education & Skills Funding Agency are providing a transition grant in 2017-18 which along with the reduced level of ESG provides us with grant income that is £109k more than was anticipated when the budget was approved.

Cash balances projection

4.24 Appendix D provides details of the Borough's cash balance which is based on the assumptions contained in the 2017-18 budget report. Some of the capital schemes discussed in the 2017-18 budget report have been re-profiled prior to approval for budgets being sought. Consequently the projected new borrowing in 2017-18 has been revised downwards from £72,999,000 to £48,897,000.

Capital programme

- 4.25 The approved 2017-18 capital estimate is £74,946,000, see table 4. The projected outturn for the financial year is £72,267,000, an increase on the capital outturn in 2016-17 of £28,861,000.
- 4.26 Major slippage schemes this month include £485,000 for the Maidenhead Station Interchange and Car Park. RBWM's match funding of the works on this LEP project are now scheduled for 2018/19. £431,000 of Additional Car parking for Windsor is also likely to slip to 2018/19. A delay in the commencement of the Brill House project also means that funding is unlikely to be requested until 2017/18. Further details of variances and slippage are provided in appendix E and F. Table 3 shows the status of schemes in the capital programme.

4.27 Further information on key capital schemes has been provided in Appendix G.

Table 3: Capital outturn

	Exp Inc		Net
Approved estimate	£74,956,000	(£29,395,000)	£45,561,000
Variances identified	(£103,000)	£48,000	(£55,000)
Slippage to 2018-19	(£2,586,000)	£1,281,000	(£1,305,000)
Projected Outturn 2017-18	£72,267,000	(£28,066,000)	£44,201,000

Table 4: Capital programme status

	Report Cabinet August 2017
Number of schemes in programme	300
Yet to Start	33%
In Progress	38%
Completed	14%
Ongoing Programmes e.g. Disabled Facilities Grant	15%
Devolved Formula Capital Grant schemes budgets devolved to schools	0%

Business rates

- 4.28 Business rate income at the end of August was 50.30% against a target of 49%. The annual collection target is 98.8%.
- 4.29 Following the Chancellor's announcement in the Spring Budget of 3 new types of Business Rate Relief, the Council has, to date, undertaken the following activity in connection with these:
- 4.30 **New business rate relief for pubs**. We identified 89 public houses that fit within the guidelines provided by DCLG. An application form was designed and issued to them on 21st July 2017, inviting them to confirm their eligibility for this assistance i.e. essentially that they are not disqualified on the grounds of State Aid. As at 25th September, we have received 36 applications back. Those eligible receive a flat £1,000 relief against their current year bill.
- 4.31 **New Discretionary Relief Scheme.** In line with the requirements for receipt of the S31 grant, the Council has consulted with the Fire Authority and received confirmation of their agreement to proceed with the proposed scheme. The Discretionary Rate Relief policy has been re-written and has now been approved by both Members and Officers. We identified 870 potential ratepayers and issued them with a claim form w/c 28th August. As at 25th September we have received 9 applications back but none of them contain sufficient evidence/information to be able to make an award e.g. accounts or estimates of annual income/expenditure, a history of the business, details of the amount of assistance requested etc. Requests for the missing evidence/information have been made.
- 4.32 **Supporting small businesses.** We have identified a potential 34 ratepayers who may benefit from this new relief and it is our intention to amend the existing Small Business Rate Relief application form to cover applications from these ratepayers. The required

software upgrade has now been received by IT but it has not yet been made available for testing.

5 LEGAL IMPLICATIONS

5.1 In producing and reviewing this report the Council is meeting its legal obligations to monitor its financial position.

6 RISK MANAGEMENT

Table 7: Impact of risk and mitigation

Risks	Uncontrolled Risk	Controls	Controlled Risk
None			

7 POTENTIAL IMPACTS

7.1 None.

8 CONSULTATION

8.1 Overview & Scrutiny meetings are scheduled prior to this Cabinet. Any comments from those meetings will be reported verbally to Cabinet.

9 TIMETABLE FOR IMPLEMENTATION

9.1 Implementation date if not called in: Immediately.

10 APPENDICES

- 10.1 Appendices attached to this report are shown below.
 - Appendix A Revenue budget summary
 - Appendix B Development fund analysis
 - Appendix C Revenue movement statement
 - Appendix D Cash flow projection
 - Appendix E Capital budget summary
 - Appendix F Capital variances
 - Appendix G Key capital scheme performance

11 BACKGROUND DOCUMENTS

- 11.1 Background documents relating to this report are detailed below.
 - Budget Report to Cabinet February 2017.

12 CONSULTATION (MANDATORY)

Name of consultee	Post held	Date sent	Commented & returned
Cllr, Saunders	Lead Member for Finance	25/9/17	& returned
Cllr Rankin	Deputy Lead Member for	25/9/17	

Name of consultee	Post held	Date sent	Commented & returned
	Finance		
Alison Alexander	Managing Director	20/9/17	22/09/17
Russell O'Keefe	Executive Director	20/9/17	
Andy Jeffs	Executive Director	20/9/17	

REPORT HISTORY

Decision type: For information	Urgency item? No			
Report Author: Rob Stubbs, Deputy Director and Head of Finance, 01628 796222				

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Revenue Monitoring Statement 2017/18 for October 2017 Cabinet

		2017/18	
SUMMARY	Budget	Approved Estimate	Projected Variance
	£000	£000	£000
Managament	292	294	4
Management	292 294	359	1
Communications Human Resources	_		60
	1,441	1,063	0
Law & Governance	1,918	1,912	(35)
Commissioning & Support	5,139	2,637	(251)
Children's Services - AfC Contract	0	23,420	1,057
Children's Services - pre AfC Contract	15,865	3,802	500
Dedicated Schools Grant - Spend	63,413	53,580	158
Adult Social Care - Optalis Contract	0	29,074	0
Adult Social Care - Spend	24,107	11,731	114
Adult Social Care - Income	8,152	(6,747)	(521)
Better Care Fund	9,305	11,594	0
Public Health	4,910	4,909	0
Housing	1,107	1,038	213
Grant Income	(76,396)	(77,575)	(371)
Budget Extracted in Year	0	1,056	(1,056)
Total Managing Director's Directorate	59,547	62,147	(131)
Executive Director of Communities	184	187	0
Revenues & Benefits	370	253	160
Communities & Highways	5,203	5,126	(24)
Community Protection & Enforcement	5,825	5,886	180
Library & Resident Services	3,459	3,445	67
Library & Resident Services	0,100	0, 1-10	0,
Budget Extracted in Year	0	88	(88)
Total Communities Directorate	15,041	14,985	295
Executive Director of Place	153	301	15
Planning Service	1,471	1,491	0
Property Service	(1,805)	(2,102)	(15)
Finance	2,149	1,495	0
ICT	2,199	1,567	0
Budget Extracted in Year	0	146	(146)
Total Place Directorate	4,167	2,898	(146)
Total Flace Directorate	4,107	2,090	(140)
TOTAL EXPENDITURE	78,755	80,030	18

Revenue Monitoring Statement 2017/18 for October 2017 Cabinet

	2017/18				
SUMMARY	Budget	Approved Estimate	Projected Variance		
	£000	£000	£000		
Total Service Expenditure	78,755	80,030	18		
Contribution to / (from) Development Fund	2,255	2,167	0		
Pensions deficit recovery	2,415	2,415	0		
Pay reward	500	0	0		
Transfer to/(from) Provision for Redundancy	0	(317)	0		
Apprentice Levy	280	211	0		
Environment Agency levy	153	153	0		
Variance on income from Trading Companies			143		
Variance on Education Services Grant			(109)		
Capital Financing inc Interest Receipts	5,069	5,110	0		
NET REQUIREMENTS	89,427	89,769	52		
Less - Special Expenses	(1,009)	(1,009)	0		
Transfer to / (from) balances	0	(342)	(52)		
GROSS COUNCIL TAX REQUIREMENT	88,418	88,418	0		
General Fund					
Opening Balance	5,291	5,215	4,873		
Transfers to / (from) balances	0	(342)	(52)		
*	5,291	4,873	4,821		
NOTE Service variances that are negative represent an undersp	pend, positive represe	ents an overspend.			

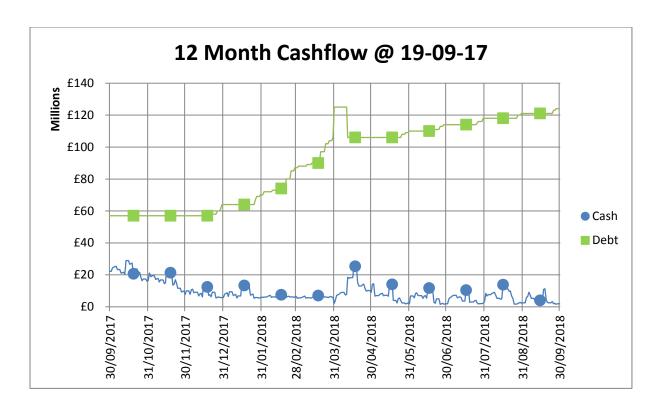
Memorandum Item	
Current balance on the Development Fund	
	£000
Opening Balance	1,004
Transfer (to) / from other reserves	
Transfer from General Fund - sweep	
Transfer (to) / from General Fund - other initiatives	2,167
	3,171

Corporate Development Fund £000 Balance B/F from 2016/17 1,004 Transacted amounts in 2017/18 To/From Capital Fund To/From General Fund Transition Grant (2017/18 budget - February 2017 Council) 1,263 Contribution from the General Fund (2017/18 budget - February 2017 Council) 1,109 Restructure of the Development and Regeneration service (2017/18 budget - February 2017 Council) 566 Minerals and Waste Strategy (2017/18 budget - February 2017 Council) - 61 Crematorium feasibility study (CMT April 2017) -30 Contact Centre investment (May Cabinet) -58 2,167

	Budget Movement Statement 2017-18						
		Funded by	Funded by the		Included in		
		Development	General Fund	Funded by	the original		
		Fund (1)	(2)	Provision (3)	budget (4)	Total	Approval
		£'000	£'000	£'000	£'000	£'000	
	Original Budget					78,755	
	1 Carry forward of transforming services budgets re-allocated		264			264	Cabinet May 2017
	2 Optalis share of pay reward / award budget re-allocated				75	75	Council Feb. 2017
	3 Optalis share of apprentice levy budget re-allocated				36	36	Council Feb. 2017
	4 Redundancy cost			43		43	Cabinet May 2017
	5 Crematorium feasibility study	30				30	CMT April 2017
	6 Budget rounding		4			4	N/A
	7 Allocation of pay reward budget to services				425	425	Council Feb. 2017
	8 Legal budget for Heathrow expansion		40			40	Prioritisation Sub Committee Oct 2016
	9 Redundancy cost funded by provision			38			Cabinet May 2017
1	0 Election security costs		19			19	CMT June 2017
1	1 IPad / IPhone maintenance budget		10			10	Head of Finance delegated powers
1	2 Return on pre-payment of Optalis pension contributions		(41)			(41)	Treasury management policy
	3 Redundancy cost funded by provision			236		236	Cabinet May 2017
_	4 Contact Centre investment	58				58	Cabinet May 2017
ו ר	5 AfC share of apprentice levy budget re-allocated				33		Council Feb. 2017
1	6 Additional Members SRA budget		5			5	Council July 2017
	Changes Approved	88	301	317	569	1,275	
	Approved Estimate May Cabinet					80,030	

NOTES

- 1 When additional budget is approved, a funding source is agreed with the Lead Member of Finance. Transactions in column 1 have been funded from a usable reserve (Development Fund).
- 2 If additional budget is approved but no funding is specified, the transaction would, by default, be funded from the General Fund Reserve. Transactions in column 2 are funded by the General Fund.
- 3 A provision for future redundancy costs is created every year and this is used to fund additional budget in services for the costs of redundancy they incur during the year. Transactions in column 3 are redundancy costs funded by the provision for redundancy.
- 4 Transactions in column 4 are amounts approved in the annual budget which for various reasons need to be allocated to service budgets in-year. An example would be the pay reward budget. Pay reward payments are not approved until June. The budget therefore has to be re-allocated.



Note 1. When the 2017-18 budget was approved by Council in February 2017, new borrowing was anticipated to be £72,999,000 for 2017/18. Due to the re-profiling of a number of schemes on the cash flow forecast, expected new borrowing has reduced to £49m by the year end.

Note 2. Capital expenditure is projected to increase steadily throughout 2017-18. The exact profile may vary and monitoring of schemes and cash balances will decide the rate at which our borrowing will increase to ensure that no unnecessary debt charges are incurred.

	2017/18	Original Budg	et		v Schemes – Approved Esti	mate	Schemes A	pproved in Pr	lor Years	Projections – Gross Expenditure								
Portfolio Summary	Gross	Income	Net	Gross	Income	Net	Gross	Income	Net	2017/18 Projected	2017/18 SLIPPAGE Projected	TOTAL Projected	VARIANCE Projected	VARIANCE Projected				
Communities Directorate	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	£000's	(£'000)	(£'000)	(£'000)	(£'000)	(%)				
Sports & Leisure	2,050	0	2,050	2,050	0	2,050	647	(11)	636	2.697	0	2,697	0	0%				
Community Facilities	710	(70)	640	710	(70)	640	523	0	523	1,223	10	1,233	0	0%				
Outdoor Facilities	310	(120)	190	610	(420)	190	920	(400)	520	1530	0	1,530	0	0%				
Revenues & Benefits	0	0	0	0	0	0	126	0	126	76	50	126	0	0,0				
Green Spaces & Parks	281	(231)	50	281	(231)	50	99	(81)	18	332	0	332	(48)	-17%				
Highways & Countryside	5,438	(2.977)	2.461	6.094	(3.633)	2,461	3.610	(1,004)	2,606	8.751	931	9.682	(22)	0%				
Community,Protection & Enforcement Services	668	(608)	60	668	(608)	60	1,063	(493)	570	1,300	431	1,731	0	0%				
Library & Resident Services	470	(12)	458	753	(12)	741	878	(312)	566	1,631	0	1,631	0	0%				
Total Communities Directorate	9,927	(4,018)	5,909	11,166	(4,974)	6,192	7,866	(2,301)	5,565	17,540	1,422	18,962	(70)	(0)				
				·						-		·						
Place Directorate																		
Technology & Change Delivery	275	0	275	275	0	275	96	0	96	348	23	371	0	0%				
Property & Development	4,950	0	4,950	11,350	0	11,350	852	(251)	601	12,002	197	12,199	(3)	0%				
Regeneration & Economic Development	560	0	560	1,235	0	1,235	5,685	(328)	5,357	6,920	0	6,920	0	0%				
Planning	470	0	470	470	0	470	339	(185)	154	665	144	809	0	0%				
Total Place Directorate	6,255	0	6,255	13,330	0	13,330	6,972	(764)	6,208	19,935	364	20,299	(3)	(0)				
Managing Director																		
Adult Social Care	0	0	0	0	0	0	51	(51)	0	51	0	51	0					
Housing	500	(500)	0	1,995	(1,995)	0	575	(545)	30	1,770	800	2,570	0	0%				
Democratic Representation	88	0	88	88	0	88	130	0	130	188	0	188	(30)	-34%				
Non Schools	75	0	75	75	0	75	259	(234)	25	334	0	334	0	0%				
Schools - Non Devolved	28,030	(16,640)	11,390	28,221	(15,860)	12,361	3,283	(1,726)	1,557	31,504	0	31,504	0	0%				
Schools - Devolved Capital	223	(223)	0	292	(292)	0	653	(653)	0	945	0	945	0	0%				
Total Managing Director	28,916	(17,363)	11,553	30,671	(18,147)	12,524	4,951	(3,209)	1,742	34,792	800	35,592	(30)	(0)				
Total Committed Schemes	45,098	(21,381)	23,717	55,167	(23,121)	32,046	19,789	(6,274)	13,515	72,267	2,586	74,853	(103)	(1)				
	(£'000)			(£'000)						(£'000)								
Portfolio Total	45 008			74 956						72 267								

	(£'000)	(£'000)	(£'000)
Portfolio Total	45,098	74,956	72,267
External Funding			
Government Grants	(17,447)	(17,583)	(17,152)
Developers' Contributions	(3,934)	(7,405)	(6,507)
Other Contributions	0	(4,407)	(4,407)
Total External Funding Sources	(21,381)	(29,395)	(28,066)
Total Corporate Funding	23,717	45,561	44,201

Capital Monitoring Report - September 2017-18

At 30 September 2017, the approved estimate stood at £74.956m

	Exp	Inc	Net
	£'000	£'000	£'000
Approved Estimate	74,956	(29,395)	45,561
Variances identified	(103)	48	(55)
Slippage to 2018/19	(2,586)	1,281	(1,305)
Projected Outturn 2017/18	72,267	(28,066)	44,201

Overall Projected Expenditure and SlippageProjected outturn for the financial year is £72.267m

Variances are reported as follows.

Highway	ys & Countryside Safer Routes-Holyport College	(22)	0	(22) Planning Permission refused/delayed
Green S CZ46	Spaces & Parks P&OS-Vansittart Road Skate Park-Extension /Imps	(48)	48	0 Scheme will not be undertaken due to insufficient funding
Property CX32	y & Development MASH Building Works-Town Hall, Maidenhead	(3)	0	(3) Scheme completed
Democr CN75	ratic Representation Performance Management System	(30) (103)	0 48	(30) Scheme no longer required (55)
Slippage	e is reported as follows			
Commu	nity Facilities			
CV22	New Power Points-Ascot High Street Events	(10)	0	(10) Project delayed to 2018-19 due to changes in Operations lighting team.
Povonu	es & Benefits			
CN98	Delivery of Debt Enforcement	(50)	0	(50) Scheme expected to stretch to 2018/19
Highway	ys & Countryside			
CC25	M4 Smart Motorway	(20)	0	(20) Project centre being commissioned for fee + AIPs
CC29	Footbridge, The Green, Bisham-Raise Level-Flood Pr	(96)	0	(96) May stretch to 2018/19 our contribution towards an EA led scheme.
CD10	Traffic Management	(50)	0	(50) Allocated, waiting consultation, may stretch to 2018/19
CD23	Local Safety Schemes	(50)	50	0 Allocated, waiting consultation, may stretch to 2018/19
CD42	Maidenhead Station Interchange & Car Park	(485)	0	(485) Most work to be done in 2018/19, our match funding contribution to LEP project.
CD80	Grenfell Road-Off-Street Parking	(200)	0	(200) First phase of work complete (zebra crossing), further work pending, may stretch to 2018/19
CD81	Traffic Management & Parking-Sunninghill Imprvmnts	(30)	0	(30) Works commenced, further consultation pending
Commu	nity, Protection & Enforcement Services			
CE64	Additional Parking Provision for Windsor	(431)	431	0 Windsor parking provision sheme likely to slip to 2018/19
_				
	y & Development	(407)	•	(407) 0 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
CI33	Clyde House	(187)	0	(187) Scheme to be reviewed as part of the overall regeneration project
CX37	Stafferton Way - Units 1&2	(10)	0	(10) Case ongoing, currently with legal services.
Planning	9			
CI31	Community Infrastructure Levy CIL	(4)	0	(4) CIL review to take place 18/19
Cl32	Borough Local Plan - Examination	(80)	0	(80) Examination costs to be incurred in 18/19
CI59	Traveller Local Plan	(60)	0	(60) Delayed to avoid conflict of resources needed for BLP.
Technol	logy & Change Delivery			
CN26	Gazetteer System	(3)	0	(3) Scheme expected to slip to 2018/19
CN88	PSN-Security Work 2015-16	(20)	0	(20) Scheme expected to slip to 2018/19- will be fully spent
Housing				
CT29	Low Cost Housing (S106 Funding)	(200)	200	0 For applications unlikely to be completed in 2017/18
CT51	Key Worker DIYSO	(100)	100	0 DIYSO applications not expected to be completed in year
CT55	Brill House Capital Funding	(500)	500	O Delays in commencement mean funds unlikey to be requested in 17/18
		(2,586)	1,281	(1,305)

Overall Programme Status
The project statistics show the following position:

Scheme progress	No.	%
Yet to Start	99	33%
In Progress	113	38%
Completed	43	14%
Ongoing Programmes e.g Disabled Facilities Grant	44	15%
Devolved Formula Capital Grant schemes budgets		
devolved to schools	1	0%
Total Schemes	300	100%

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		August 2017 @ (04/8/17														
Project	CAPITAL SCHEME	ΔPPR	2017/18 OVED ESTIMAT	īF.		OVED SLIPPAC			TOTAL BUDGE	ī .	PROJECTIONS	5- SEP 2017			PROJECT STA	TUS	
roject	. CATTAL SCILLIE										2017/18 Projected Variance Underspend as negative	2018/19 SLIPPAGE Projected	Yet To Start	Preliminary / Feasibility Work	Work On- site	Ongoing Annual Programme	Expected Completion
		Gross £000	Income £000	Estimate £000	Gross £000	Income £000	Estimate £000	Gross £000	Income £000	Estimate £000	£000	£000					
Communi	ties Directorate																
	Sports & Leisure																
CZ18	Magnet LC Reprovision Design / Initial Site Costs	1,650	0	1,650	350	0	350	2,000	0	2,000	0	0					
	Highways & Transport																
CD12	Roads Resurfacing-Transport Asset & Safety	1,650	(1,650)	0	132	(131)	1	1,782	(1,781)	1	0	0					
CD84	Street Lighting-LED Upgrade	1,600	0	1,600	634	0	634	2,234	0	2,234	0	0					
5																	
9	Community, Protection & Enforcement Services					,		,									
CT52	Disabled Facilities Grant	600	(600)	0	0	0	0	600	(600)	0	0	0					
Place Dire	ectorate																
	Regeneration																
CI14	Maidenhead Waterways Construction phase 1	0	0	0	1707	(141)	1566	1,707	(141)	1,566	0	0					
CI29	Broadway Car Park & Central House Scheme	0	0	0	2952	(187)	2765	2,952	(187)	2,765	0	0					
Managing	 Director																
	Housing																
CT51	Key Worker DIYSO	0	0	0	510	(510)	0	510	(510)	0	0	100					
CT55	Brill House Capital Funding	500	(500)	0	0	0	0	500	(500)	0	0	500					
	Non Schools																
CKVT	Marlow Road Youth Centre Roofing and Maintenance Work	400	0	400	0	0	0	400	0	400	0	0					

Project	CAPITAL SCHEME	2017/18 APPROVED ESTIMATE			APPROVED SLIPPAGE FROM PRIOR YEARS			TOTAL BUDGET 2017/18			PROJECTION	S- SEP 2017	PROJECT STATUS					
											2017/18 Projected Variance Underspend	2018/19 SLIPPAGE Projected	Yet To Start	Preliminary / Feasibility Work	Work On- site	Ongoing Annual Programme	Expected Completion	
		Gross	Income	Estimate	Gross	Income	Estimate	Gross	Income	Estimate	as negative							
		£000	£000	£000	£000	£000	£000	£000	£000	£000	£000	£000						
	Schools – Non Devolved																	
CSGR	Charters Expansion	3,630	(2,952)	678	203	(203)	0	3,833	(3,155)	678	0	0						
CSGT	Windsor Boys Expansion	1,120	(1,120)	0	(108)	108	0	1,012	(1,012)	0	0	0						
CSGV	Cox Green School Expansion Year 1 of 3	4,880	(2,514)	2,366	133	(133)	0	5,013	(2,647)	2,366	0	0						
CSGW	Furze Platt Senior expansion Year 1 of 3	6,750	(2,212)	4,538	431	(431)	0	7,181	(2,643)	4,538	0	0						
CSGX	Dedworth Middle School Expansion Year 1 of 3	3,780	(2,081)	1,699	153	(153)	0	3,933	(2,234)	1,699	0	0						
CSHU	Windsor Girls Expansion	1,800	(1,800)	0	(64)	64	0	1,736	(1,736)	0	0	0						
										•								

Agenda Item 8

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

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